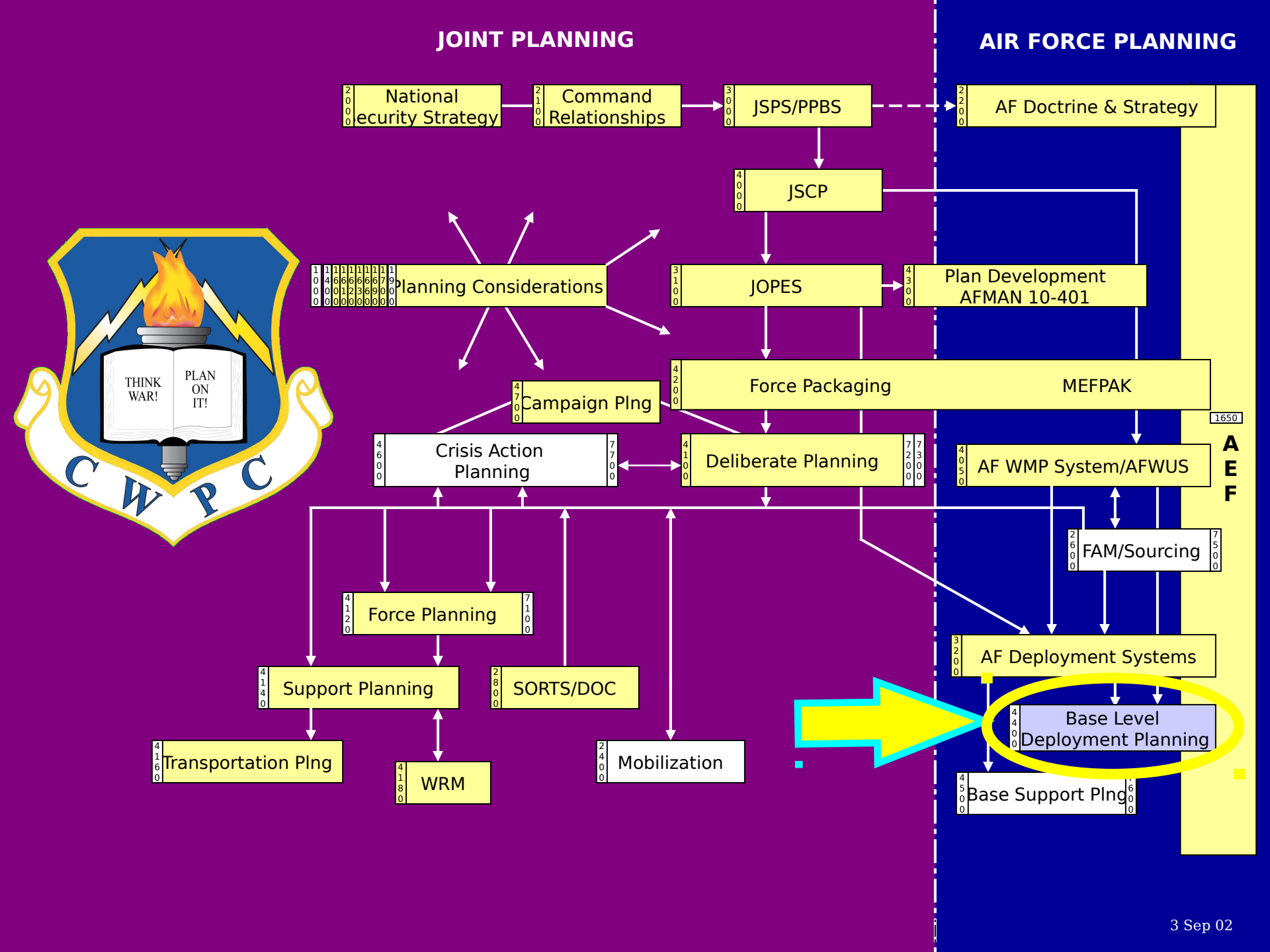
Base Level Deployment Planning

IP-4400


JOINT PLANNING
AIR FORCE PLANNING
2000 National ecurity Strategy
2100 Command Relationships
3000 JSPS/PPBS
2200 AF Doctrine & Strategy
4000 JSCP
1000 Planning Considerations
3100 JOPES
4300 Plan Development AFMAN 10-401
4200 Force Packaging
MEFPAK
4700 Campaign Plng
1650
AEF
4600 Crisis Action Planning
4100 Deliberate Planning
7200 7300
4050 AF WMP System/AFWUS
2600 FAM/Sourcing 7500
4120 Force Planning 7100
3200 AF Deployment Systems
4140 Support Planning
2800 SORTS/DOC
4400 Base Level Deployment Planning
4160 Transportation Plng
4180 WRM
2400 Mobilization
4500 Base Support Plng 6000
THINK WAR!
PLAN ON IT!
C W P C
3 Sep 02

Overview

1. Definitions and Terminology
2. Deployment Workcenters
3. Key Players
4. Taskings
5. Preparing to Deploy
6. Deployment Transportation Planning
7. Deployment Operations Phases
8. Lessons Learned / Troubleshooting

Reference:

- AFI 10-403, Deployment Planning and Execution, April 03

Definitions and Terminology

- Deployment
  - Relocation of forces and material to desired areas of operations
  - Objective: project combat capability; do you have what you need?
- Deployment planning
  - Planning process focused on readying and positioning the force to meet the employment location mission
- Installation Deployment Plan (IDP)
  - Comprehensive plan for how a specific base will deploy

Definitions and Terminology

- Deployment Schedule of Events (DSOE)
  - Timeline for movement / processing of base personnel & cargo from the unit through the deployment workcenters in order to meet scheduled airlift departure times
  - DSOEs schedule deploying personnel / cargo by chalk
  - Times listed on a DSOE are NLT times
  - Objective: accomplish cargo / personnel processing so meet aircraft departure times
- No Later Than (NLT) times
  - Objective of DSOE = meet aircraft departure times
  - Deployment execution process must follow NLT times

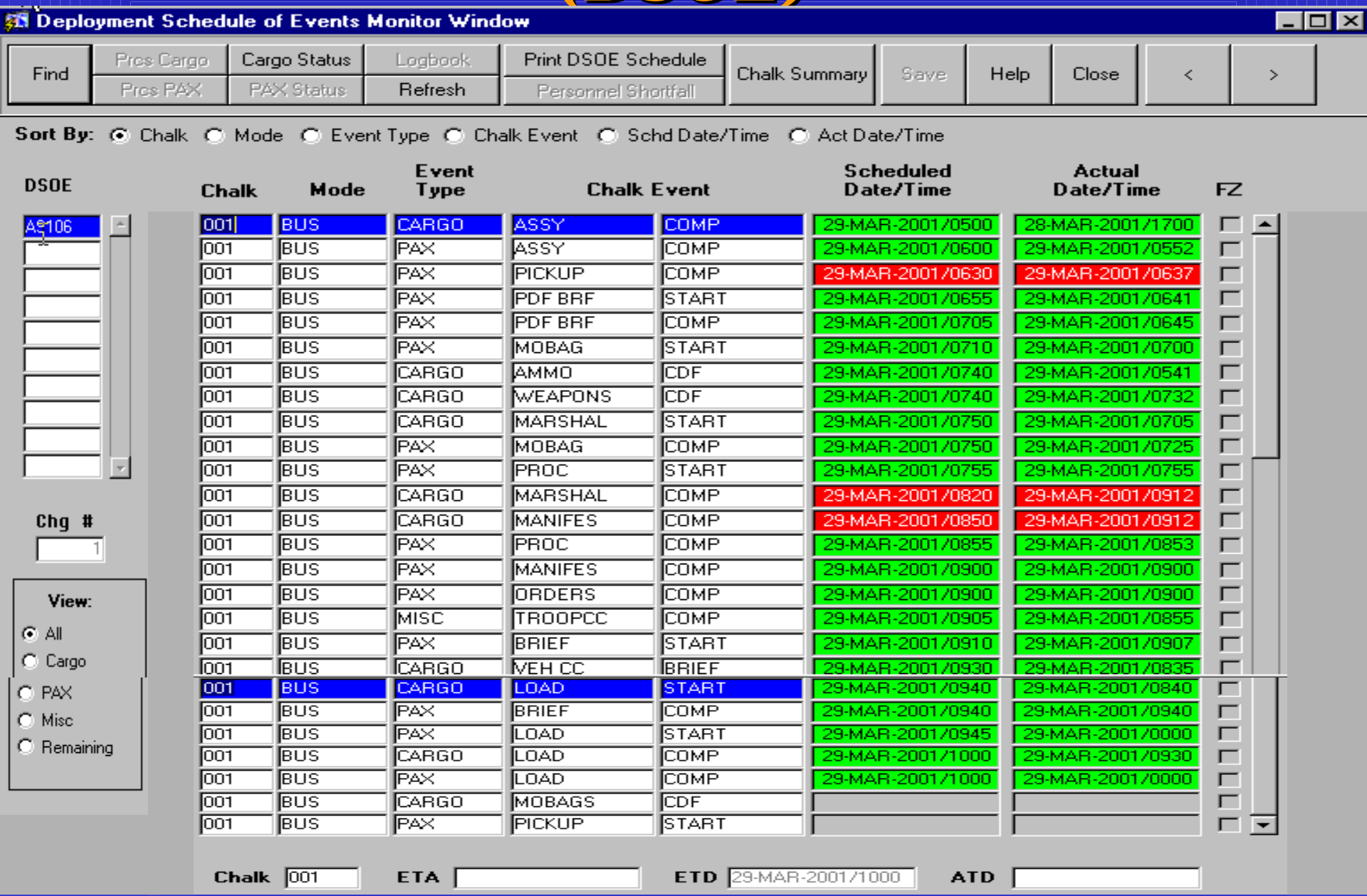
Definitions and Terminology

- Objective: complete cargo / personnel processing / preparation to meet airlift aircraft departure times
- Data shown / tracked:
  - Change #
  - # pax seats by unit
    - 2 CS
    - 44 SFS
  - Cargo by transportation control number and unit
  - Remarks for changes, special requirements: couriers, hot cargo, sensitive cargo

Definitions and Terminology

- Times shown / tracked:
  - Passenger Unit Assembly Complete
  - Cargo Unit Assembly Complete
  - Cargo Processing Start
  - Cargo Processing Complete
  - Cargo Loading Start
  - Cargo Loading Complete
  - Passenger Processing Start (Eligibility)
  - Passenger Processing Complete
  - Passenger Loading Start
  - Passenger Loading Complete
  - Estimated Time of Departure
  - Actual Time of Departure

Deployment Schedule of Events (DSOE)


Deployment Schedule of Events Monitor Window
Find
Pros Cargo
Pros PAX
Cargo Status
PAX Status
Logbook
Refresh
Print DSOE Schedule
Personnel Shortfall
Chalk Summary
Save
Help
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>
Sort By: Chalk Mode Event Type Chalk Event Schd Date/Time Act Date/Time
DSOE
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Mode
Event Type
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Scheduled Date/Time
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001 BUS PAX ASSY COMP 29-MAR-2001/0600 29-MAR-2001/0552
001 BUS PAX PICKUP COMP 29-MAR-2001/0630 29-MAR-2001/0637
001 BUS PAX PDF BRF START 29-MAR-2001/0655 29-MAR-2001/0641
001 BUS PAX PDF BRF COMP 29-MAR-2001/0705 29-MAR-2001/0645
001 BUS PAX MOBAG START 29-MAR-2001/0710 29-MAR-2001/0700
001 BUS CARGO AMMO CDF 29-MAR-2001/0740 29-MAR-2001/0541
001 BUS CARGO WEAPONS CDF 29-MAR-2001/0740 29-MAR-2001/0732
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001 BUS PAX MOBAG COMP 29-MAR-2001/0750 29-MAR-2001/0725
001 BUS PAX PROC START 29-MAR-2001/0755 29-MAR-2001/0755
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001 BUS CARGO MOBAGS CDF
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Chalk 001
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ATD

Deployment Workcenters

during

Deployment Exercises / Operations

Deployment Control Center (DCC)

(IDO)

Unit Deployment Control Center (UDCC)

Personnel Deployment Function (PDF)

Cargo Deployment Function (PDF)

Deployment Control Center (DCC)

- Focal Point for Deployment Command & Control
- Headed by IDO
- Functional Area Controllers / Representatives
  - Logistics Plans
  - Personnel
  - Equipment/Supply issues (shortfalls, weapons, mobags)
  - Cargo / Transportation
  - Tenant Units
  - Ramp Coordinator
  - Information Management
- Analyzes Taskings
- Prioritizes Requirements
- Builds DSOE / Loadplans
- Control / Monitor the Process

Cargo Deployment Function

Deployment Control Center (DCC)
(IDO)

Unit Deployment Control Center (UDCC)

Personnel Deployment Function (PDF)

Cargo Deployment Function (PDF)

Vehicle Operations

Cargo Deployment Function (CDF)

- Focal Point for Cargo Processing Activities
- Accomplishes:
  - Cargo In-check, Joint Airlift Inspection
  - Final Loadplans
  - Cargo Marshalling
  - Aircraft Loading

Cargo Deployment Function (CDF)

- Unit prepares cargo at unit
- Unit moves (or calls for assistance to move) cargo to CDF
  - Knowledgeable Increment Monitor must accompany cargo until processing complete by CDF to fix frustrated cargo
  - Courier must accompany sensitive cargo until cargo accepted by loadmaster
- CDF accomplishes in-check and Joint Inspection (JI) or Joint Airlift Inspection (JAI) of cargo
  - Unit makes fixes as required
- CDF marshals cargo, transports cargo to flight line, loads aircraft

Personnel Deployment Function

Deployment Control Center (DCC)
(IDO)

Unit Deployment Control Center (UDCC)

Personnel Deployment Function (PDF)

Cargo Deployment Function (PDF)

PRU

Personnel Deployment Function (PDF)

- Focal point for Personnel Processing activities
- Collects / palletizes baggage
- Processes personnel by exception:
  - Verifies Personnel / Medical Eligibility
  - Shots, legal, dog tags
- May issue mobility bags, if required
- Accomplishes briefings for deploying personnel and troop commanders
- Orders and manifesting

Personnel Deployment Function (PDF)

- Units assemble personnel at Unit
- Transport personnel to PDF
- Build baggage pallets
- Issue Mobility Bags
- Check ID and Eligibility
- Briefings - Disaster Preparedness, OSI / Threat, Medical Intel, Troop Commander
- Process by exception
  - Immunizations
  - Legal
  - Comptroller
  - Chaplain
- Accountability
- Publish Orders, Manifest Pax, ID Troop Cdr
- Load personnel on aircraft

Deployment Workcenters

during

Deployment Exercises / Operations

Deployment Control Center (DCC)

(IDO)

Unit Deployment Control Center (UDCC)

Unit Deployment Control Centers (UDCCs)

- Link between DCC and unit for communicating deployment requirements / info
- Manned by UDM and alternates
- In charge of preparing unit personnel & cargo for deployment IAW DSOE

Deployment Workcenters

during

Deployment Exercises / Operations

Key Players and Responsibilities

Deployment
Key Players & Responsibilities

- Installation Deployment Officer (IDO)
  - Plans and executes the deployment operation for the host unit commander
  - Prepares the IDP
  - Trains the Unit Deployment Managers
  - Oversees operations for the Cargo and Personnel Deployment Processing Functions
  - Reviews OPlans for supportability
  - Tracks TPFDD, Plan, DOC, Functional Manager, other taskings
  - OPR for base level LOGMOD system usage / training
  - Chairs the Deployment Process Working Group

Deployment
Key Players & Responsibilities

- Logistics Readiness Squadron (LRS)
  - OPR for:
    - Deployment planning and execution
    - Deployment training - LOGMOD, UDM, cargo prep
    - Command and control for the deployment program
    - Deployment Control Center (DCC)
    - LOGMOD
    - War Reserve Materiel
    - Support Agreements
    - Cargo Deployment Function (CDF)
  - Deployment program oversight
  - Guides units through deployment planning and preparation
  - Publishes the Installation Deployment Plan (IDP)

Deployment
Key Players & Responsibilities

- Mission Support Squadron (MSS)
  - Organizes, equips, runs the PDF
  - Works personnel shortfalls at base level / with HHQs
  - Personnel Readiness Unit (PRU)
    - Checks personnel deployment eligibility
    - Publishes deployment orders
- Medical Group
  - Verifies personnel medical and dental deployment eligibility
- Manpower
  - Ensures manpower plan data is accurate in the Manpower and Personnel Base Level (MANPER-B) system
  - Translates base personnel taskings into a Deployment Requirements Manning Document for LOGMOD

Deployment
Key Players & Responsibilities

- Unit Commander
  - Responsible for unit's personnel & cargo readiness IAW DOC statement and other taskings
- Unit Deployment Manager (UDM)
  - Unit representative for deployment training, preparation
  - Ensures unit meets DSOE times
  - Ensures deploying personnel pre trained for redeployment

Deployment
Key Players & Responsibilities

- Deployment Process Working Group
  - Develop IDP, Deployment Guidance / Procedures
  - Representatives from Wing Plans, Log Plans, Manpower, Personnel, Transportation, Communications, Tenant Units, other key functional areas (Flying Squadrons, Maintenance, Munitions, Disaster Preparedness)

Taskings

1. Tasking Sources
2. What is Tasked

Tasking Sources

- Operations Plans TPFDDs, monitored through JOPES or DCAPES
  - Force Validation status
- Aerospace Expeditionary Force (AEF)
  - Aerospace Expeditionary Force Center coordinates with providing commands
  - Not yet integrated into OPlans
  - Inclusion in AEF TPFDD Library
- AFWUS
- SORTS Designed Operational Capability (DOC) Statement
  - Not a tasking document, but contains important deployment criteria
  - Lists key criteria, such as DOC response times
  - Doesn’t always match with OPlans

Tasking Sources

- How do you receive your taskings?
- IDO monitors Operations Plans TPFDDs through JOPES or DCAPES
  - Sort by GEOCODE for base for Origin and APOE
  - Force Validation status

Tasking Sources

- UTC by ULN
- Plan IDs (PIDs) and Pseudo PIDs
- Personnel Tasking
- Equipment Tasking

Preparing to Deploy

- Unit Personnel
- Unit Cargo
- Shortfall and Limiting Factor Identification
- Deployment Systems

Preparing to Deploy
Unit Personnel

- Identify and train UDMs and increment monitors
- Identify primary and alternate personnel for deployment
  - Need: shots, dog tags, weapons, personnel readiness folder, mobility bag(s), family readiness, training in wartime mission, courier training if required
  - Required training: LOAC, cargo preparation / pallet buildup, chemical warfare, hazardous cargo, LOGMOD, equipment management

Preparing to Deploy

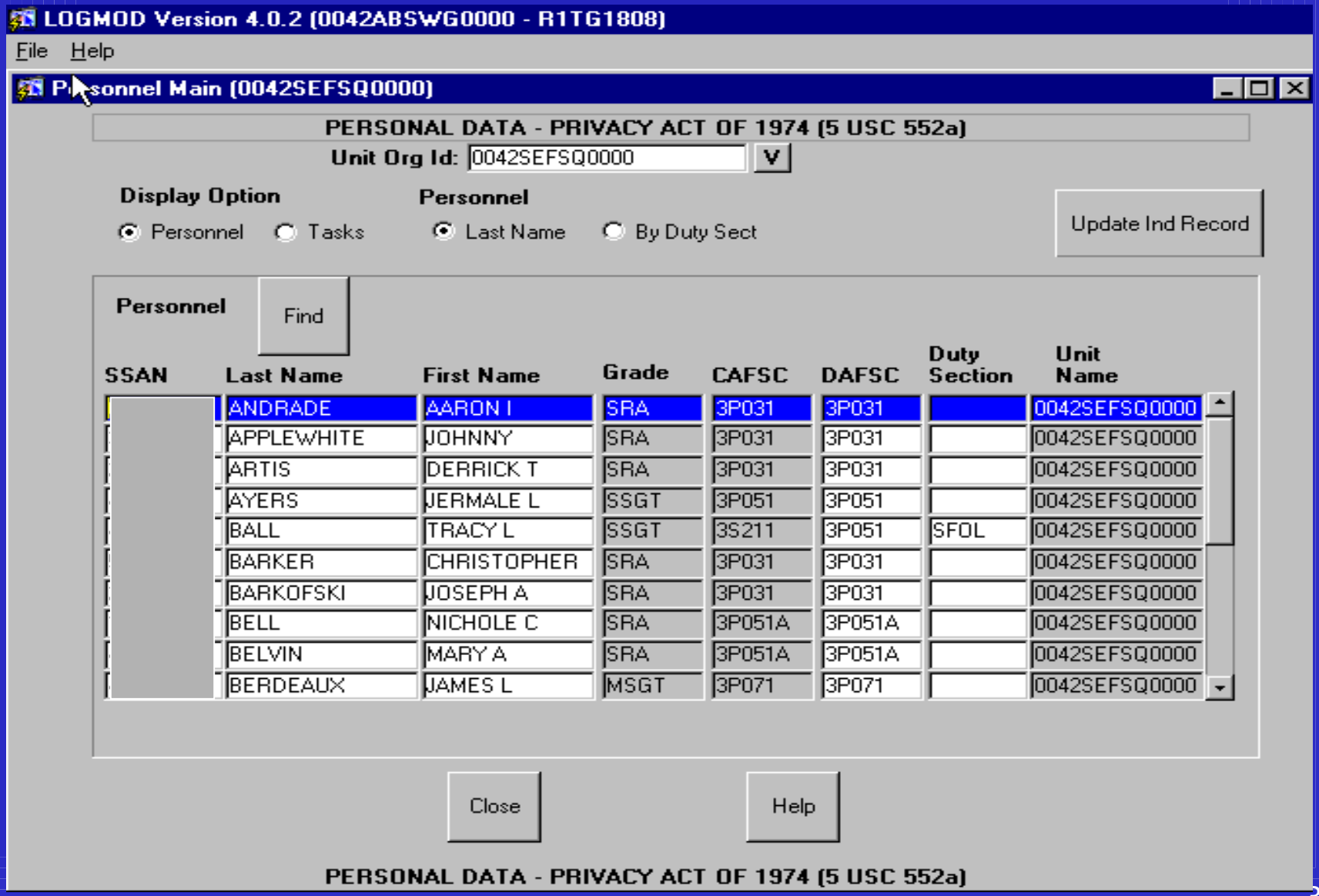
- Unit Cargo, Supplies & Equipment Readiness
  - Cargo tasked in the UTCs must be on hand, operational, able to be prepared within deployment timelines
  - UDM, cargo increment monitor updates cargo information in LOGMOD LOGPLAN
- Unit Shortfalls and LIMFACs (Limiting Factors)

Preparing to Deploy

Deployment Systems

- Integrated Deployment System (IDS):
  - Automated tool for managing wing level deployment passenger, cargo, and DSOE information
  - Receives data from DCAPES
- IDS includes:
  - LOGMOD/Stand Alone LOGMOD
  - MANPER-B
  - Cargo Movement Operations System (CMOS)
  - Automated Air Load Planning System (AALPS) or Computer Aided Load Manifesting (CALM)

Personnel Main Screen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File Help
Personnel Main (0042SEFSQ0000)
PERSONAL DATA - PRIVACY ACT OF 1974 (5 USC 552a)
Unit Org Id: 0042SEFSQ0000 V
Display Option
Personnel Tasks
Personnel
Last Name By Duty Sect
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SSAN Last Name First Name Grade CAFSC DAFSC Duty Section Unit Name
ANDRADE AARON I SRA 3P031 3P031 0042SEFSQ0000
APPLEWHITE JOHNNY SRA 3P031 3P031 0042SEFSQ0000
ARTIS DERRICK T SRA 3P031 3P031 0042SEFSQ0000
AYERS JERMALE L SSGT 3P051 3P051 0042SEFSQ0000
BALL TRACY L SSGT 3S211 3P051 SFOL 0042SEFSQ0000
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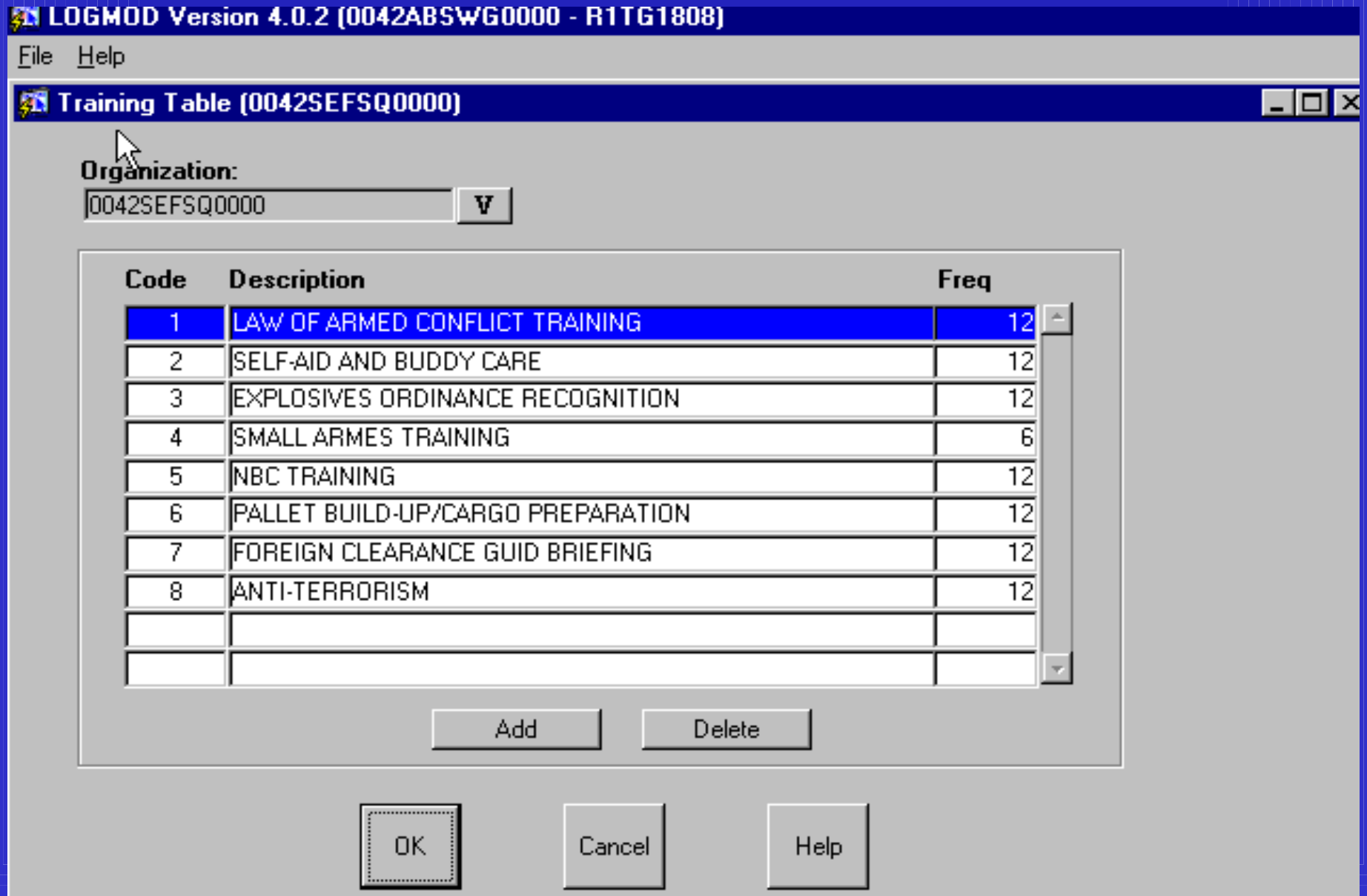
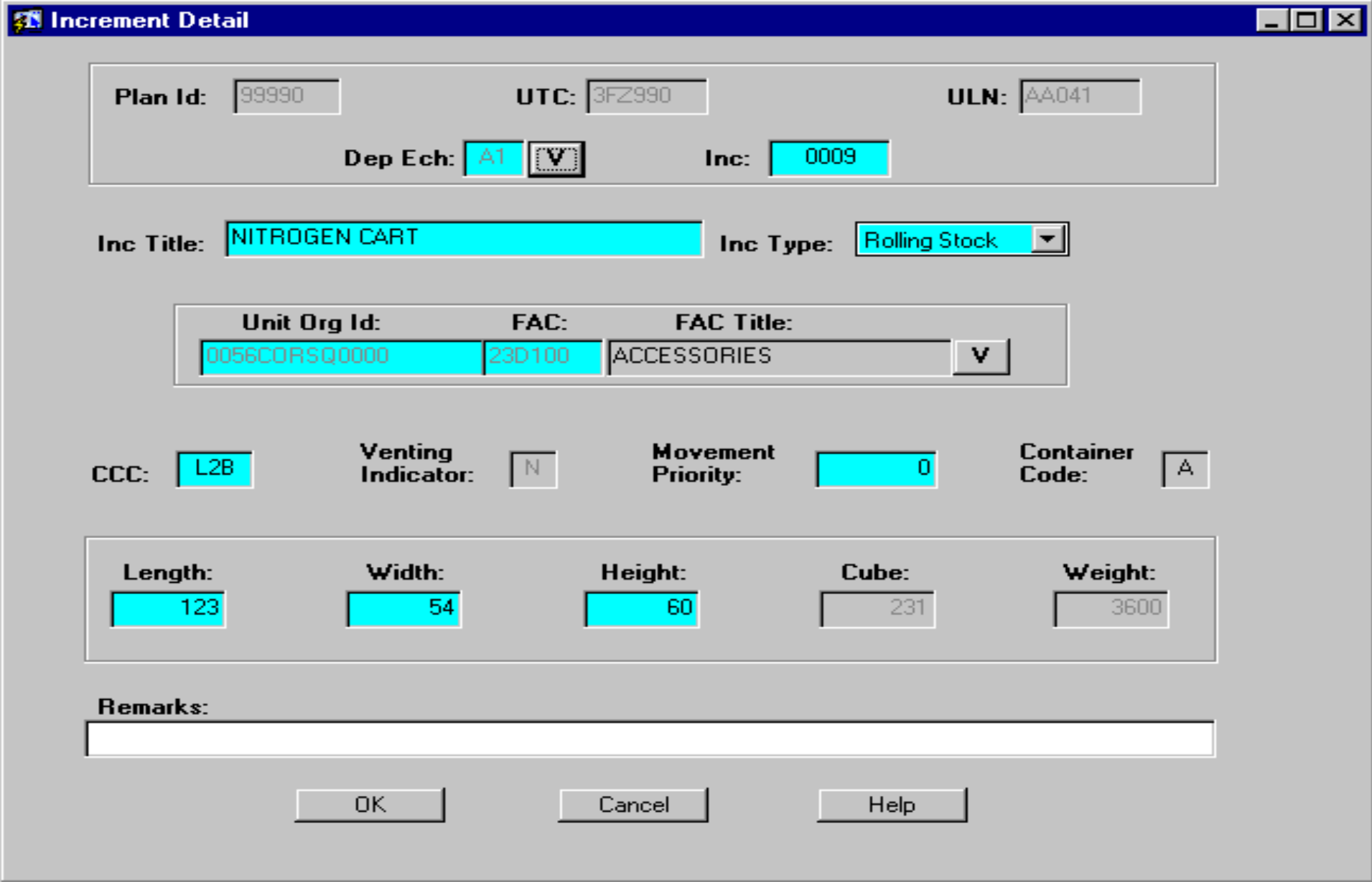
Help
PERSONAL DATA - PRIVACY ACT OF 1974 (5 USC 552a)

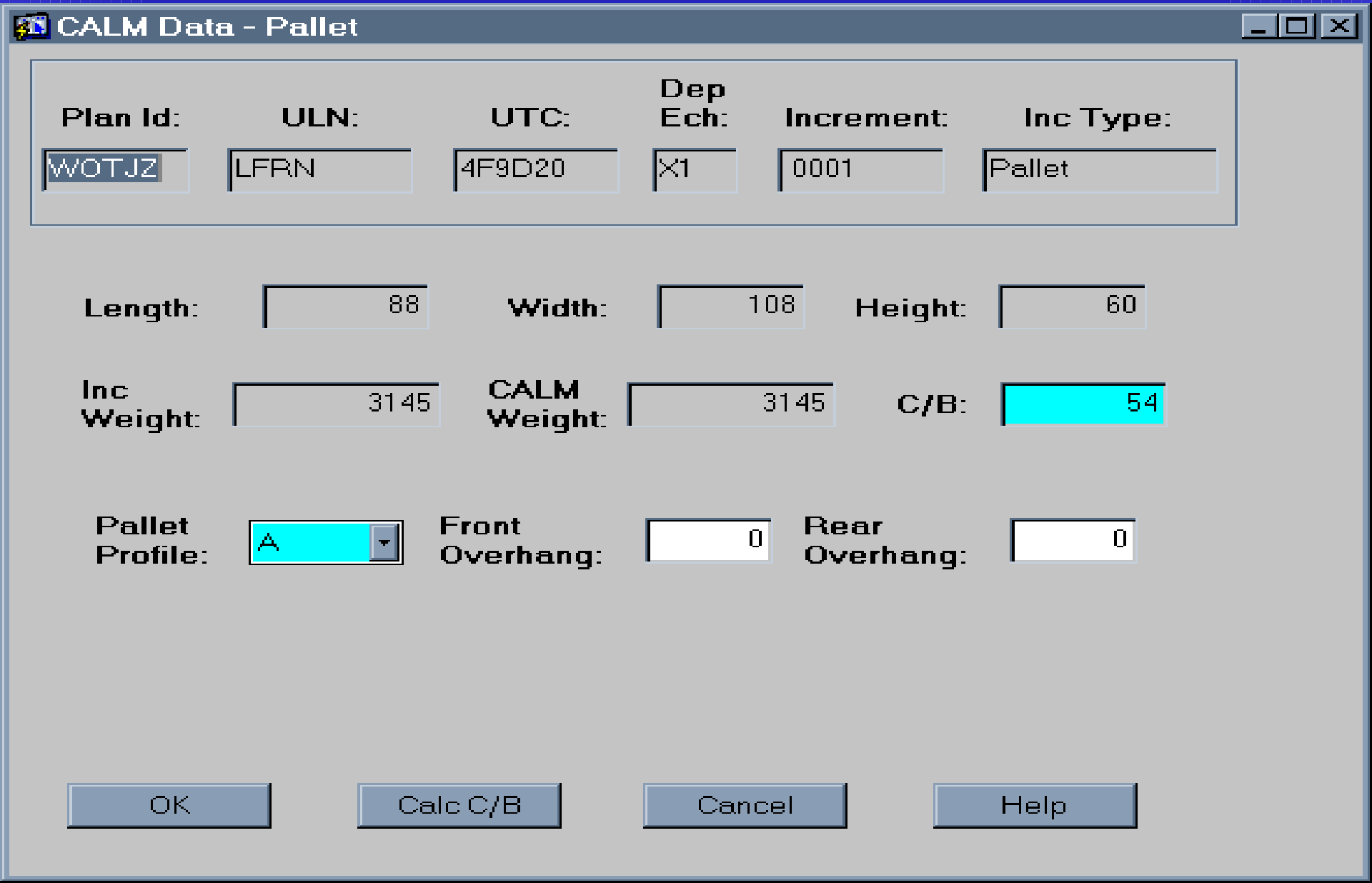
Training Table



LOGPLAN INCREMENT DETAIL



LOGPLAN CALM DETAIL



Preparing to Deploy

Deployment Systems

- LOGMOD
  - Comprehensive, basewide, integrated system that shows units tasked UTCs, and real time DSOEs and times
  - Used to track personnel readiness/training, personnel eligibility, planned cargo, shortfalls, and coordinate basewide deployment preparations and processing
- LOGFOR Data
  - Standard UTC materiel / equipment data
- LOGPLAN Data
  - Unit-specific UTC materiel / equipment data

Preparing to Deploy

Deployment Systems

- LOGMOD
  - Training
  - Accurate Personnel, Cargo Data
  - DSOEs
  - Shortfalls
  - Tailoring
- CMOS (Cargo Movement Operations System)
  - Connectivity
  - Reports Personnel, Cargo for ITV

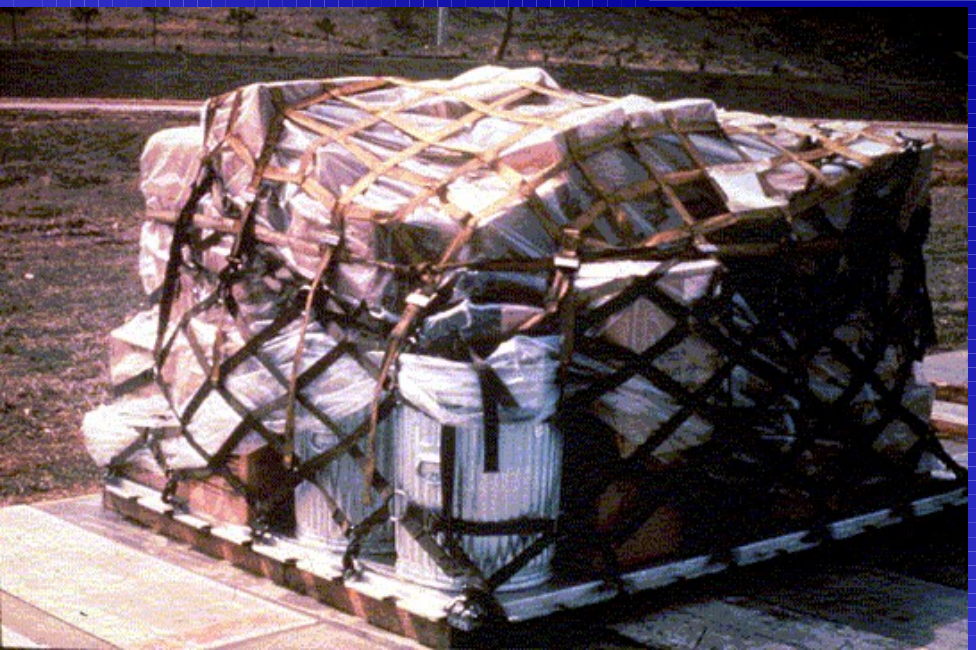
Preparing to Deploy
Deployment Systems

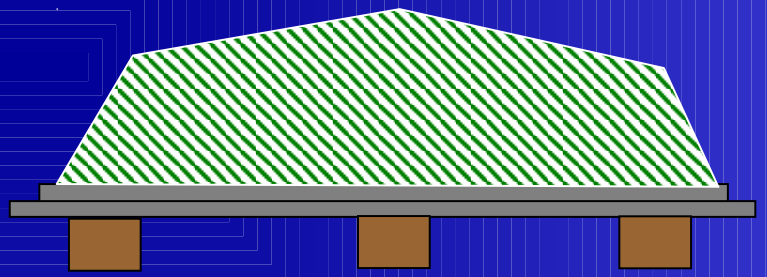
- How to make the systems work well:
  - Good user training and familiarization
  - Accurate personnel and cargo data maintained in the system
  - Follow the DSOEs
  - Using the system to communicate unit shortfalls and the tailoring of unneeded personnel and/or equipment
- Why do we need the systems?
  - IDS gives Air Force and other service personnel, from unit to MAJCOM to Supported Command level, visibility and control over forces for an efficient operation
  - Translates information to JOPES, GTN

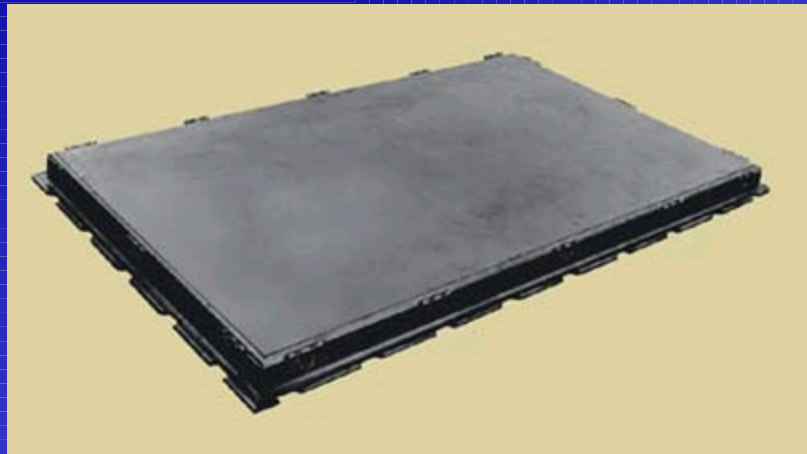
Deployment Transportation Planning

463L Aircraft Pallets

- Standardizes cargo movement
- Compatible with aircraft rollers / rails / locks, K-Loaders, forklifts
- Must have 3 pieces of dunnage







U.S. AIR FORCE

Bins vs. 463L Pallets

- ISU 60 or ISU 90 (Cadillac bins)
  - Weight
  - Aisleway
  - Hazmat
  - Contour

Materiel Handling Equipment (MHE)

- 25K-loader, 40K-loader, 60K-loade
- Forklifts

Materiel Handling Equipment (MHE)

- Wide body loaders for KC-10, B-747, DC-8
- Staircase trucks
- High lift trucks for KC-135
- Baggage bins

Rolling Stock

- Prime mover or driver
- Shoring (parking, rolling, sleeper)
- Chains to secure to floor
- Small R/S may be loaded on a pallet
- Special requirements for engines and fuel tanks

Other Considerations

- Weight
  - LOGFOR vs. LOGPLAN
- Hazardous Cargo
- Safety
  - Steel toed boots
  - Work gloves
  - Reflective belts
  - Lighted work areas
  - Ice, snow, rain, cold
  - Fatigue

Modern Transportation

Deployment Operations Phases

1. Deployment
2. Employment
3. Redeployment

Deployment Operations Phases

Deployment

- Receive Warning Order
  - Base and IDO/DCC receives deployment / tasking info
  - IDO coordinates with higher headquarters and deployed location for host base support, prepositioned equipment, and host nation support
  - IDO coordinates for airlift / transportation support
  - DCC publishes a planning DSOE, if possible, and notifies units of taskings
  - Med Group should do medical/dental eligibility check on personnel preparing to deploy
  - Units prepare personnel and cargo IAW planning DSOE and message
  - Units report Shortfalls / LIMFACs to DCC to MAJCOM / HHQs through DCC

Deployment

- Receive Alert / Execution Order:
  - Base Recall
  - DCC prepares and publishes the DSOE
  - DCC prepares loadplans
  - Units assemble personnel and cargo IAW DSOE
  - Verify personnel / medical eligibility
  - Unit personnel processes IAW DSOE by chalk through the ___ and moved to APOE
  - Unit cargo processes IAW DSOE by chalk through the ___ and moved to APOE
- Personnel / cargo loaded on airlift IAW DSOE and depart

Deployment Planning
Preplanned Packages

- Preplanned UTC Package
  - Initial base support for setting up a deployed air base
  - Includes DSOEs and loadplans for the first several aircraft loads
  - IDO and units determine best order for deploying personnel and equipment
  - First few airlift aircraft of any deployment are most important due to time constraints and need to quickly set up deployed operations at destination
  - Several sets of preplanned DSOEs and loadplans may be prepared so units are ready depending on which type of airlift will actually move the unit

Preplanned Packages
Recommended Flow

- Chalk 1:
  - TEAM OF COPS (ABD / SECURITY)
  - 1 PERSCO (PERSONNEL ACCOUNTABILITY)
  - 1 LOG PLANNER (COORD SUPPORT)
  - 1 CONTRACTING OFFICER TO BUY/LEASE
  - 1 COMPTROLLER TO PAY FOR SUPT
  - CES TEAM TO SET UP TENTS, FACILITIES
  - COMM TEAM AND SUPT PALLET TO SET UP COMMUNICATIONS
  - 1 TRANSPORTER (OFFLOAD AIRCRAFT)
  - 1 FORKLIFT TO OFFLOAD PALLETS
  - WEAPONS, AMMO, A BAGS, RATIONS, WATER

Preplanned Packages
Recommended Flow

- NEXT FEW CHALKS
  - REST OF COPS
  - REST OF CES
  - REST OF INITIAL BASE SUPPORT REQUIRED TO SUPPORT AIRCRAFT
- ONCE ENOUGH SUPPORT IN PLACE, FLOW IN:
  - CREW CHIEFS TO CATCH AIRCRAFT
  - MAINTENANCE PERSONNEL
  - OPS PLANNERS TO SET UP SHOP
  - INTEL
  - MAINTENANCE PALLETS

Deployment Operations Phases

Employment

- PERSCO accomplishes overall personnel accountability at the deployed location
- Units should maintain their own personnel and equipment accountability
- Log planners and unit POCs coordinate WRM, base support, support agreements, facilities
- Units set up supply accounts
- Communications sets up frequencies, SATCOM, etc.
- Homestation, higher headquarters, and deployed units must make arrangements for resupply, MICAP parts, follow on packages to augment deployed forces
- Unit does mission at deployed location

Deployment Operations Phases

Redeployment

- Deployed logistics planners, air transporters, deployed unit POCs prepare DSOEs, cargo, personnel, process to return home
- Units prepare cargo, including shippers declarations for dangerous goods
- Arrange for air transporation / might go back on airlift deploying replacing units
- Process cargo through local AMC; arrange for Joint Airlift Inspection (J.I.)
- Units provide load teams to load unit cargo on strat airlift

Deployment Planning

PUTTING IT TOGETHER …

Deployment Planning
Putting it Together

Peacetime

- THEATER OF OPERATIONS
  - Combatant Commander, Component Forces Develop / Maintain a particular OPlan or CONPLAN

- PLANNERS
  - Set Objectives
  - Determine:
    - Required combat and support force UTCs
    - Beddown locations
    - TPFDD with RDDs to meet Plan timelines
    - WRM program

Deployment Planning
Putting it Together

- OPlan tasks a Stateside base with a core UTC package to an FOB with minimal infrastructure, defense, billeting
- Base logistics plans and units:
  - Identify personnel and equipment for deployment IAW AFI 10-403 and the base IDP
  - Purchase / procure required materiel / equipment
  - Train personnel: cargo prep / pallet build-up, hazardous cargo preparation, chemical warfare, LOGMOD, UDM
  - Develop preplanned DSOEs, loadplans
  - Exercise regularly, so proficient at deploying

Deployment Planning
Putting it Together

Contingency

- OPlan executed
  - Warning Order received
  - Deployment machine spins up
  - DCC
    - Contacts headquarters, FOB about prepositioned support
    - Communicates with headquarters concerning Shortfalls, LIMFACs, airlift
    - Pulls out preplanned DSOEs and notifies units
    - Monitors TPFDD information

Deployment Planning
Putting it Together

- Units
  - Tailor out unneeded items according to, tasking FOB host base support
  - Put personnel on standby
  - Update LOGMOD LOGPLAN if items tailored
  - Finish cargo preparation
- Execution order received
  - Base recall
  - Units process personnel through PDF, cargo through CDF, IAW DSOE published by the DCC, and deploy on airlift

Troubleshooting

- Lessons Learned or Lessons?
  - References:
    - Desert Shield / Storm
    - Allied Force
    - AEF Center
    - OIF
    - OEF

Troubleshooting *Lessons*

- LIFT (AIR, SURFACE):
  - Stay in touch with your lift POC / provider
  - Go through LRS to MAJCOM POC
  - Communicate aircraft configuration, loading info (weights, HAZMAT, outsized), ground services available/not available at your base
  - Restrictions enroute / destination
  - Special requirements

Troubleshooting *Lessons*

- DEPLOYMENT SEQUENCING
  - Work out preplanned loadplans/DSOEs
  - First in to provide force reception capabilities:
    - Civil engineering, security forces, comm, PERSCO, logistics plans, contracting officers should be some of the first to arrive and provide a reception capability for the incoming combat forces

Troubleshooting Lessons

- COMMUNICATION
  - Get in touch with deployed location, supported CAT/LRC, MAJCOM functional, or tasking POC TO find out about:
  - Deployed location situation
  - Prepositioned assets
  - Special requirements
  - Other units collocated at FOB

Troubleshooting Considerations

- Exercise vs. Real World
- Exercise Simulations
  - Ammo movement
  - Drain / purge fuel tanks
- DON'T FORGET:
  - MREs, Weapons, Ammo, Water, MOBAGS, Couriers, Redeployment training/know-how
  - How to move weapons / ammo via commercial flights or into host countries?
  - Customs
- Flexibility and Communication are Key!

Summary

- Definitions
- Deployment Organization
- Deployment Planning
- Deployment Transportation Planning
- Deployment Operations Phases
- Lessons Learned / Troubleshooting

Deployment Workcenters
during
Deployment Exercises / Operations

DCC
(IDO)

UDCC | **PDF** | **CDF**

Summary

- Deployment
  - Relocation of forces and material to desired areas of operations

- Deployment Workcenters
  - Deployment Control Center (DCC)
  - Personnel Deployment Function (PDF)
  - Cargo Deployment Function (CDF)
  - Unit Deployment Control Center (UDCC)

Summary
Key Players

- Installation Deployment Officer (IDO)
- Mission Support Squadron (MSS) - PDF
- Logistics Readiness Squadron (TRNS) - CDF, MOBAGs and Weapons
- Unit Commander
- Unit Deployment Manager (UDM)

Summary

- Four main areas for deployment preparation:
  1. Unit Personnel
  2. Unit Cargo
  3. Shortfall and Limiting Factor Identification
  4. Deployment Systems

- IDS includes:
  - LOGMOD/Stand Alone LOGMOD
  - MANPER-B
  - Cargo Movement Operations System (CMOS)
  - Automated Air Load Planning System (AALPS) or Computer Aided Load Manifesting (CALM)

Summary
Deployment Phases

Deployment Phase

- Receive Warning Order
  - DCC publishes a planning DSOE, if possible, and notifies units of taskings
  - Units prepare personnel and cargo IAW planning DSOE and message
- Receive Alert / Execution Order:
  - Base Recall
  - DCC prepares and publishes the DSOE, loadplans
  - Unit personnel / cargo process IAW DSOE by chalk through PDF / CDF and moved to APOE
- Personnel / cargo loaded on airlift IAW DSOE and depart

- Employment Phase
- Redeployment Phase

ARE YOU READY?